Quarterly Profile

Third Quarter, 2026

Global Equity Strategy

Boston Common Asset Management

The Global Equity strategy is a fully invested, diversified portfolio built through research-driven conviction, combining fundamental and sustainability-informed analysis. The strategy employs active management and proactive stewardship, focusing on high-quality companies with durable business models and sound governance. With a quality bias and a track record of more than 10 years, it seeks to preserve capital in down markets and deliver long-term outperformance vs. the benchmark.

Firm Overview

Boston Common Asset Management (BCAM) is an independent global equity investment firm focused on delivering competitive long-term returns across the U.S., developed international, and emerging markets. Since 2003, BCAM has combined proprietary research, disciplined portfolio construction, and active ownership with deep expertise in translating investor objectives and preferences into customized, values-aligned portfolios. The firm offers high-conviction fundamental equity strategies, custom direct indexation, and systematic, research-driven portfolios powered by its proprietary AMRIS platform. Headquartered in Boston, BCAM managed approximately $4.53 billion in assets as of September 30, 2026.

Fundamental Equity Investment Approach

BCAM focuses on identifying long-term opportunities in companies with strong business models, capable management teams, and durable growth prospects, supported by consistent valuation discipline. Portfolios are constructed to balance quality, risk, and diversification across sectors and regions. A collaborative process brings together portfolio managers, analysts, and sustainability specialists to develop differentiated views, while ongoing stewardship and direct company dialogue help reinforce conviction over time.

Portfolio Management Team

Matt Zalosh, CFA
- 30 years experience
- With BCAM since 2004

Praveen Abichandani, CFA
- 34 years experience
- With BCAM since 2005

Kim Ryan, CFA
- 28 years experience
- With BCAM since 2023

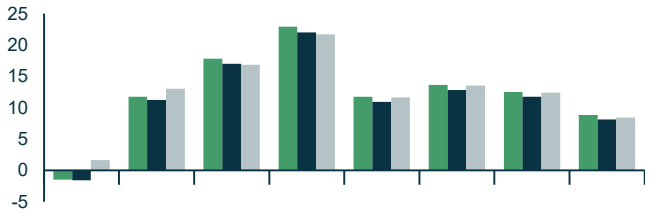
Liz Su, CFA
- 24 years experience
- Strategy PM since 2014

Supported by:
- Full team of fundamental research analysts.
- Stewardship + sustainability research team.

Opportunity

Resilient economic activity and earnings support global equity opportunities despite rising energy costs and tighter monetary policy. Europe's energy transition and infrastructure investment should add resilience, while governance reform and recovering pricing power support Japan. Across developed and emerging markets, AI infrastructure, electrification, and grid investment offer structural growth opportunities. We favor global leaders in power equipment and semiconductors, balancing these cyclical exposures with defensive Healthcare and Communication Services to capture growth across regions and economic conditions.

Composite Performance (%)



	QTD	YTD	1Yr	3Yr	5Yr	7Yr	10Yr	ITD
Gross	-1.5	11.7	17.8	22.9	11.7	13.6	12.5	8.8
Net	-1.6	11.2	17.0	22.0	10.9	12.8	11.7	8.1
MSCI ACWI	1.6	13.0	16.8	21.7	11.6	13.5	12.4	8.4

Annual Returns (%)

	2026	2025	2024	2023	2022	2021	2020	2019	2018	2017
Gross	11.7	25.0	19.3	19.7	-16.4	11.0	20.8	28.2	-8.0	26.4
Net	11.2	24.1	18.4	18.8	-17.1	10.1	19.8	27.1	-8.8	25.4
MSCI ACWI	13.0	22.3	17.5	22.2	-18.4	18.5	16.3	26.6	-9.4	24.0

Strategy Details

Benchmark	MSCI ACWI
Inception Date	April 1, 2008
Strategy Assets	$686 Million
Holdings Range	50-70
Tracking Error	3-6%
Annual Turnover	20-30%
Time Horizon	3-5 years
Vehicles	Separate Account, Model Delivery, Mutual Fund**

**Subadvised by Boston Common.

Source: Ridgeline. Past performance does not guarantee future results. All investments involve risk, including the risk of losing principal. Composite returns are presented in U.S. dollars, net of transaction costs, management fees and withholding taxes, with interest and dividends accrued. Returns for periods greater than one year are annualized.

Portfolio Review

Boston Common's Global Equity Strategy fell 1.7% before fees, underperforming the Index. Industrial stock selection was the largest relative-performance detractor, driven mainly by electrical equipment holdings. Vertiv, HD Hyundai Electric, and Prysmian fell as AI supply-chain price momentum unwound; CATL declined as Chinese automakers diversified suppliers. In Technology, July brought a sharp AI supply-chain momentum reversal despite strong fundamentals and outlook. Applied Materials, Samsung Electronics, Taiwan Semiconductor, and ASM International fell despite mostly beating estimates and raising guidance; Infineon also declined. A zero weight in the Index's best-performing sector, Energy, further hurt relative results. Other laggards were Veolia, CRH, Morgan Stanley, Sprouts Farmers Market, and Alphabet. Emerging Markets was the main regional detractor.

Consumer Discretionary led performance through strong stock selection and allocation, with Sony rallying on record smartphone image-sensor results. Avoiding autos and specialty retail also helped. Despite Technology's drag, Microsoft, Nvidia, Apple, Salesforce, and Hewlett-Packard Enterprise ranked among the top 10 absolute contributors. Declines from AstraZeneca and Hoya offset healthcare gains from Merck, Gilead, and Danaher. Banks Mitsubishi UFJ (Japan), Standard Chartered (UK), and Intesa Sanpaolo (Italy) also performed strongly.

Portfolio Trades

We initiated a position in Hewlett Packard Enterprise, a leading U.S. provider of complete AI systems, networking, and hybrid cloud services. The 2025 acquisition of Juniper Networks roughly doubled HPE's networking business, now its most profitable segment. With strong order backlog and clear visibility into 2027, HPE is an underappreciated beneficiary of AI-driven demand.

We acquired Otsuka, a Japanese pharmaceutical company with growth prospects driven by an innovative kidney drug and royalties on major cancer therapies. The company's nutraceuticals business offers diversification, and we view its women's health portfolio favorably.

We added the attractively valued European enterprise software firm SAP, a likely AI beneficiary.

Finally, we added ASE Technology (Taiwan), the world's leading outsourced semiconductor assembly and test provider, which adds exposure to advanced packaging, a critical enabler of increasingly complex AI architectures.

We exited CRH due to weakening trends and sold Salesforce, favoring it as a more likely AI beneficiary relative to CRH. Finally, we sold Hoya in Japan, as its lenses have majority exposure to technology equipment vs. healthcare, and we preferred Otsuka instead.

Top 10 Equity Holdings

Name	% Weight	Sector Name
ALPHABET	6.4%	Communication Svc.
NVIDIA CORP.	5.8%	Technology
TAIWAN SEMICONDUCTOR	5.5%	Technology
MICROSOFT CORP.	4.6%	Technology
APPLE	4.1%	Technology
SAMSUNG ELECTRONICS	3.9%	Technology
BROADCOM INC	2.5%	Technology
ASM INTERNATIONAL N.V.	2.2%	Technology
PRYSMIAN S.P.A.	2.1%	Industrials
ROCHE HOLDING	2.0%	Healthcare
Total	**39.2%**	

Portfolio Characteristics

	Portfolio	MSCI ACWI
# Holdings	62	2414
Valuation		
Price/EPS (NTM)	15.0	15.9
EV/EBITDA (NTM)	10.2	11.2
Price/Book	4.3	3.7
Price/Sales	3.2	2.7
Dividend Yield	1.1%	1.4%
Growth		
3yr EPS Consensus Growth	14.5%	12.3%
3yr Sales Growth	8.5%	6.6%
Quality		
Beta**	1.03	1.00
LT Debt to Cap	29.7%	30.6%
Net Debt to EBITDA	0.6x	0.6x
Return on Equity	20.3%	17.3%
Earnings Variability***	19.7%	23.0%
Free Cash Flow Yield	3.6%	3.3%

Source: Ridgeline. Past performance does not guarantee future results. All investments involve risk, including the risk of losing principal. The information in this document should not be considered a recommendation to buy or sell any security. There is no assurance that any securities discussed in this report will remain in an account's portfolio at the time you receive this document. The securities discussed do not represent an account's entire portfolio and may represent only a small portion of an account's holdings. It should not be assumed that any securities transactions we discuss were or will prove to be profitable. This product invests in foreign securities, which are subject to special currency, political and economic risks The composition of our composite is different from the composition of indices because of differences in sector and industry exposure, risk, volatility and holdings. The Morgan Stanley Capital International All Country World Index is a free-float adjusted, market capitalization weighted index of the largest publicly traded companies listed on the exchanges of the developed and emerging market countries around the world. The Index's returns are presented net of foreign withholding taxes retained at the source. The Index is unmanaged and does not incur management fees, transaction costs, or other expenses. The composition of this portfolio is different from the composition of the Index because of differences in sector and industry exposure, risk, volatility and holdings.

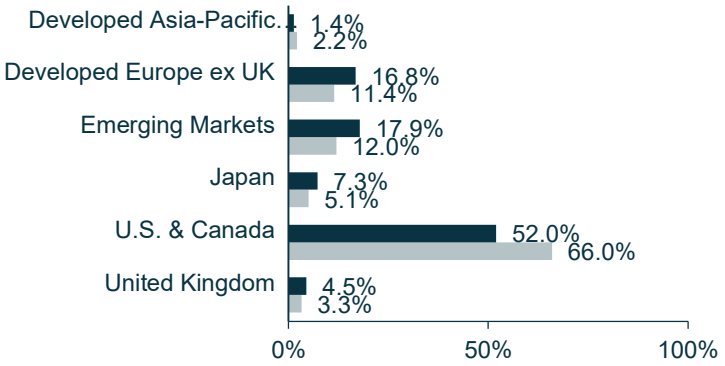
Outlook & Positioning

The U.S. economy continues to exhibit fundamental strength, fueled by resilient consumer demand and business investment. This healthy macroeconomic activity has led to strong earnings growth despite rising energy costs and tightening credit conditions. The Federal Reserve's 25-basis-point hike in September marks the start of a new tightening cycle, with the market expecting further hikes into early 2027.

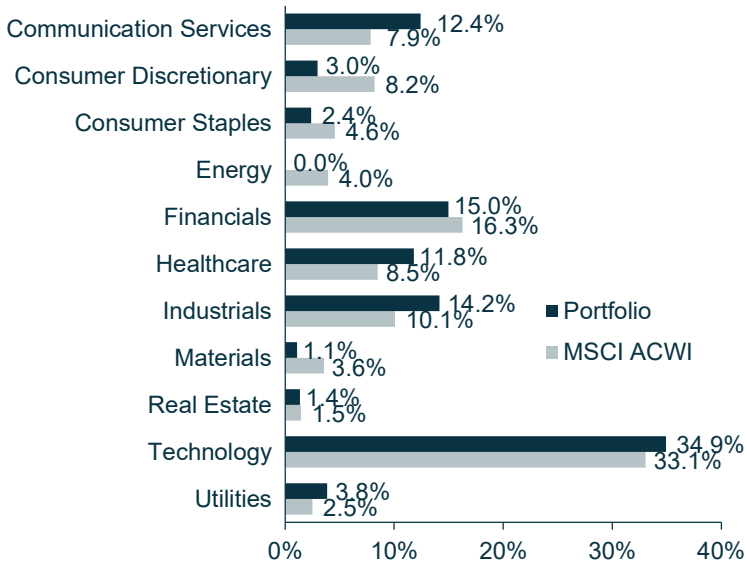
European and Japanese earnings growth should remain healthy, assuming geopolitical crises do not escalate further. Europe's accelerating shift to renewables (nearly 50% of power generation) and electric vehicles (over 20% of sales) should add resilience. Bond market pressure and politics are a growing risk to fiscal spending, especially in France, but European investment in infrastructure and defense will likely persist. In Japan, governance reform, recovering pricing power, and policy normalization support a constructive outlook. Elsewhere in Asia Pacific, economic dynamism, rising regional trade and wealth creation, and stable institutions offer attractive diversification. With AI hardware demand vastly exceeding supply, we expect investment to continue into 2027, and we view the Q3 sell-off as a momentum reset rather than any loosening of the supply chain tightness.

Our portfolios emphasize global leaders in structurally attractive markets, notably power equipment and semiconductor companies benefiting from AI infrastructure, electrification, and grid investment. Technology remains our largest sector, followed by Financials. We balance these cyclical exposures with overweights in defensive Healthcare and Communication Services, and continue to favor companies that facilitate the transition to more sustainable economies.

Regional Allocation



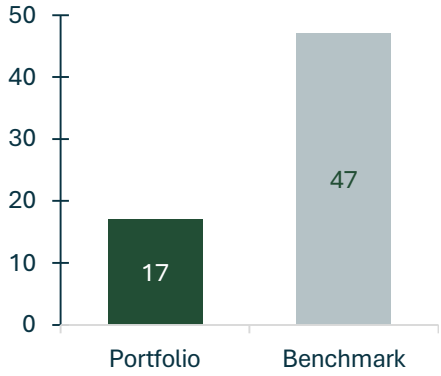
Sector Allocation



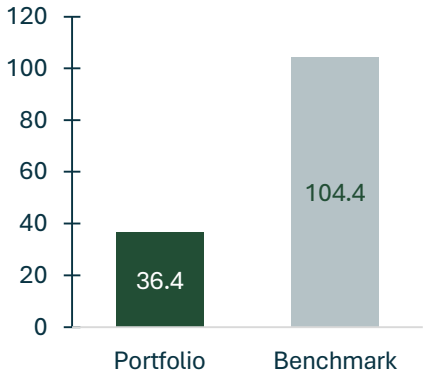
Source: Ridgeline

Portfolio Carbon Footprint [1]

Emissions Exposure (Scope 1&2) (tCO_2e)



Carbon Intensity* (tCO_2e/Mio USD Revenue)



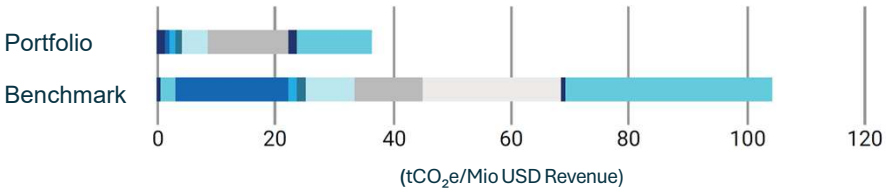
Global Equity Legacy vs MSCI ACWI

63.8% fewer emissions

65.2% less Carbon Intensive*

*Weighted Average

Weighted Avg Greenhouse Gas Intensity by Sector



[1]Data Source: ISS ESG Climate Impact Assessment. *ISS Climate Impact Assessment defines portfolio the carbon footprint using the position ownership ratio, which is the aggregated weight per position in the portfolio calculated by aggregated position value divided by the total analysis value. The resulting aggregated position value is then divided by the Market Cap or AEV (Adjusted Enterprise Value, defined as "total debt plus market capitalization). A portfolio's Carbon Intensity is achieved by calculating the carbon intensity (Scope 1 + 2 Emissions / $M Sales) for each portfolio company and calculating the weighted average by portfolio weight—all data as of reporting date: September 30, 2026. ISS is an independent company owned by entities affiliated with Genstar Capital ("Genstar"). The information in this document should not be considered a recommendation to buy or sell any security.

Sustainable Benefit Category Exposure as a % of Equity

Company Spotlight

NVIDIA

Efficiency/Recycling

(NVDA) $228.38 as of Sep 30, 2026

- **Energy Efficiency**: NVIDIA combines chip design, software, networking, and cooling to increase AI computing output per watt.
- **Technology Advances**: NVIDIA reports up to 10× greater energy efficiency for Vera Rubin NVL72 versus Blackwell, depending on workload and configuration.
- **Customer Economics**: Greater efficiency can lower energy costs per task and expand computing capacity where power availability constrains growth.
- **Sustainability:** Efficiency gains can moderate AI's energy demands, though expanding adoption may still increase total electricity consumption.

Portfolio Total:

Companies deriving >50% of revenue from benefit category

Companies deriving material but <50% of revenue from benefit category

Fundamental Equity Investment Strategies

- ✓ Active management
- ✓ Comprehensive sustainability analysis and integration.
- ✓ Active ownership prioritizing shareholder engagement

Customized Solutions Available

Strategy	Benchmark	AUM	Inception Date	Vehicle Options
All Country International	MSCI ACWIxUS	$264 M	Jan-2011	Separate Account, Commingled Fund, ADR, Model Delivery
Emerging Markets*	MSCI EM	$1.36 B	Jan-2013	Separate Account, Commingled & Mutual Fund
Global	MSCI ACWI	$686 M	Apr-2008	Separate Account, Model Delivery, Mutual Fund**
International*	MSCI EAFE	$906 M	Jan-2005	Separate Account, Commingled & Mutual Fund, ADR, Model Delivery
US Core	S&P 500	$740 M†	Jan-2003	Separate Account, Mutual Fund
US Value	Russell 1000 Value	$536 M†	Jan-2003	Separate Account

*Includes faith-based assets. **Subadvised by Boston Common. †Includes balanced assets.

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